Capacity Building workshop Kaizen in Induction furnace

20th February 2018 at Belgaum

Under the project Capacity Building of Local Service Providers (LSPs)

Supported by GEF-UNIDO-BEE Project Promoting Energy Efficiency and Renewable Energy in selected MSME clusters in India













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Workshop summary

Overview of workshop

Capacity Building workshop of Local Service Providers (LSPs) on Kaizen in Induction furnace was organized by TERI on 20th February 2018, Tuesday in association with Belgaum Foundry Cluster (BFC) under GEF-UNIDO project. Total 38 participants were present during the workshop and for the industry visit, which was organized after the workshop. Agenda of the workshop and list of participants are attached in the annexure 1 and annexure 2 respectively.

Summary of points discussed in the meeting

Mr. Sadanand Humbarwadi, UNIDO welcomed the participants in the capacity building workshop. He highlighted that, in a typical foundry unit induction furnace is primary equipment responsible for production and energy consumption and implementation of Kaizens can improve the productivity with reduction in energy consumption in induction furnaces significantly. He encouraged participants to take advantage of TERI experts during workshop, which are made available by UNIDO for capacity building of LSPs.

Mr. Ashish Sakhare, TERI, gave descriptive presentation on introduction to the Lean manufacturing with examples of types of wastes in foundries. He explained in details the principles of Lean manufacturing which will guide us to the perfection. He also mentioned the team efforts required for implementation of the Kaizens in the foundries with the help of a Suggestion scheme and shared some examples of Kaizens case studies.

Mr. Jaydeep Lengade, lean expert from the cluster shared his experiences about the implementation of lean manufacturing in the Belgaum cluster. He also spoke about the importance of implementation of Kaizens in the processes associated to the Induction furnace to improve overall productivity of the foundry. He explained in detail the areas where it is possible to improve operating practices, which eventually results in significant amount of energy savings. He explained about how energy efficient machines though high cost can result in lower running cost over a lifetime due to its efficient operation.

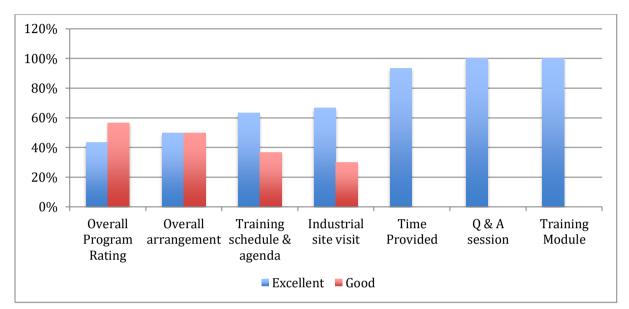
Mr. Nilesh Shidge, TERI gave presentation on actual case studies of implementation of Kaizen in induction furnace and implementation done by TERI in foundries. He mentioned the importance of monitoring for identification of non-value added activities in the induction furnace operation. He also shared and experience of implementation of Kaizens and benefits of implementation in productivity, energy consumption, time reduction, workplace environment etc.

After the lunch, plant tour through the M/s Belgaum Ferrocast (I) Pvt. Ltd. And M/s J.P.F. Metacast Pvt. Ltd. was arranged, so that participants can experience the actual implementations done for productivity improvements (Kaizens) and lean practices followed by the unit. Selected photos of the workshop and visit are attached in the annexure 3.



Feedback forms

Based on the analysis of the feedback forms received from the participants, it is observed that workshop was well received by the participants and 100% participants were satisfied with Q&A session and training module provided to them. More than 60% of participants were rated training schedule and industrial site visit as "Excellent". More than 40% participants have rated overall program as "Excellent" while rest of them have rated it as "Good". About 90% of participants were satisfied with arrangements made and time provided. Few sample feedback forms are attached in the annexure 4.



Analysis of feedback forms

Suggestions by participants

Some participants have made suggestions as follows;

- 1) Requirement of detailed shopfloor training for Kaizen implementation
- 2) More detailed and specific case studies on the topic

Learning's by participants

Some of the topics learned by the participants and mentioned by them are listed below;

- 1) Brief understanding of Lean principles
- 2) Workplace organisation
- 3) Cycle time reduction
- 4) Feeding material sequence and size
- 5) Monitoring & data collection for induction furnace
- 6) Same size of crucible and pouring ladle to reduce losses



Annexures

Annexure 1: Agenda of the program







Capacity building workshop Kaizen in induction furnace

Tuesday, 20 February 2018

Training Hall, Belgaum Foundry Cluster

Supported by:

GEF-UNIDO-BEE Project

Promoting Energy Efficiency and Renewable Energy in selected MSME clusters in India

Agenda

10:00 - 10:30	Registration
10:30 - 10:35	Welcome Address
	Mr Ram Bhandare, Chairman, Belgaum Foundry Cluster
10:35 - 10:45	GEF-UNIDO-BEE project and initiatives in Belgaum cluster
	Mr Sadanand Humbarwadi, UNIDO Cluster Leader - Belgaum
10:45 - 11:15	Introduction to lean manufacturing
	Mr Ashish Sakhare, TERI
11:15 - 11:30	Tea Break
11:30 - 12:15	Kaizen in induction furnace: Case study
	Mr Nilesh Shedge, TERI
12:15 - 13:00	Experience of lean cluster activity in Belgaum
	Mr Jaydeep Lengade, Aditya Consultants
13:00 - 14:00	Lunch
14:00 - 16:00	Site Visit / On-site training
	Visit to a foundry unit in Belgaum
16.00 - 16:30	Feedback from participants
16:30 - 16:45	Vote of thanks

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Annexure 2: List of participants

S. No	Name	Organization	Mobile No	Email ID
1.	D P Yallurkar	A K P Foundries Pvt ltd	9448451855	akpfdy@akpfoundries.com
2.	Jotiba Hindole	A K P Foundries Pvt Ltd	9448497515	maintenance@akpfoundries.com
3.	N B Halolli	Allied Foundries	9449557943	nbhalolli@gmail.com
4.	Appaji Ehibbulkar	Prabat Castings	9483593204	appaji1994@gmail.com
5.	Sachin Chavan	Kapeel Foundries	9448076825	kapeelfoundries@yahoo.com
6.	Bhushan G Mayale	Shree Enterprises	9241695987	darshan_bgm@yahoo.co.in
7.	Balagouda S Patil	BIG Castings Pvt Ltd	9611991776	Pgouda8@gmail.com
8.	Anil D K	BIG Castings Pvt Ltd	9980508937	anilknot7262@gmail.com
9.	B L Patil	Ashok Iron Works Pvt Ltd	9527593415	-
10.	Raghavendra Hebsur	A K P Ferrocast Pvt Ltd	9481559411	raghavho24@gmai.com
11	M R Kulkarni	I H Castings	8217794727	ihckulkarni@gmail.com
12.	S N Kanchi	A K P Ferrocast	9480808964	
13	M A Bhajartai	Phoenix Products	9914020188	phoenixproductgm@gmail.com
14.	Gajanan A Uchukar	Phoenix products	8095081043	Gajananuchchukar60@gmail.com
15.	Sunay S Patil	Bharat Iron Works	9972492555	Sunay.bisw@gmail.com
16.	Nagaraj Mali	Akash Metal Forming	9611970449	nagrajmalo09@gmail.com
17.	Gaurav Pandit	J P F Metacast Pvt Ltd	9620201518	gauravpandit@jpfmetacast.com
18	Darshan Joshi	Plasma Induction	7507779938	kop@plasmainduction.com
19	Sameer Kanabargi	Phoenix Products	9448480724	phoenix_bgm@hotmail.com
20	P Nagaraj	Belgaum Ferrocast Pvt Ltd	9480839971	-
21	Vasu Hebbalkar	Belgaum Ferrocast Pvt Ltd	9480839929	-
22	M Z Maniyar	AIW PI	8147659959	mohdammar9959@gmail.com
23	K L Managaut	J P F Metacast Pvt Ltd	9449466565	-
24	N Chandilkar	Gokul Ferrocast	9972171300	lab@gokulferrocast.com
25	Namdev Patil	Gokul Ferrocast	9731791600	namdevyp@gmail.com
26	Basavarad K	Technosystems	8197616300	-
27	Jaydeep Lengade	Aditya Consultancy	9449666046	jaydeeplengade@yahoo.com
28	Somkumar D Patil	Belgaum Foundry Cluster	9742164712	bfcgubprojects@gmail.com
29	S M Kale	BFC	9449937897	-
30	Vinayak Havel	Mangal Founders	9343660377	info@mangalfounders.com
31	Shivayogi B	Atuni Steel Cast	9141824290	atunisteelcast@gmail.com
32	Veeresel N M	Siddeshwar Founders	8722483337	-
33	Nishant Madali	Hindustan Engineers	9035072766	nishant.bgm@gmail.com
34	Ramelh	Allied Founders	9902852709	maintenance@alliedfoundersindia.c
	Khangaonkar			om
35	Sunil Gaude	Glare Cast	8861857870	-
36	Nilesh Shedge	TERI	9978601047	nilesh.shedge@teri.res.in
37	Ashish Sakhare	TERI	8587923342	ashish.sakhare@teri.res.in
38	S D Humbalwadi	BEE	9448272499	sadanamddh@gmail.com



		BELGAUM FOUND	RY CLUSTER	Ner	
CAPACITY BUILDING WORKSHOP Kaizen in induction furnace					20.02.2018
SL NO	NAME OF THE PARTICIPANT	NAME OF THE COMPANY	CONTACT NO.	EMAIL ID	SIGNATURE
1	D. P. Yallyskar	A.K.P. Foundlies Ret.	34484518	5 alepty Dalp Bude	5 Yalling
2	Jotiba Hindole	AKP Foundaries but the	2127848487515	maintenance approved and	tole
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5	Sachin Chavon	Kapeel foundary	9448076825	kopeelformeles @ ychoo. com	M
6	Bhushan G Magale	Shree Enterportoes	9241695987		Bfm
7	Balagauda S. patil	BIG. Costing PVT.D	9611991775.	Pgouda & gonail : com	Tes
8	Anil. D. Krewit	B28 Costing PVI.LPD	F268 07. 18 6C	anilbust 7262@grail. long	Dust
9	B.L. peta	Ashok Iron works pt. I	09527593415		B.
10	Raghavendra. Hebsur	Akp Ferrocast. Ruh 140.	9481559411	Toghavho 24@gmail.com	Rd.
11	MRKulkarni	IH castings	8217794727	includence amail. com	Sur
12	S.N. Konchi	AKPFERROCORD	9480808964		A.
13	M.A. Bhajarte	Phoents Products.	9914020188	phoenix product barra.	NO.
14	Batanan A. Uchykar	pheenix product Bong	8095081043	Batananuchchykar60@ma	Str.
15	Sunay, S. Patil	Bharat from Works	9972492555	Sunay, bisw & gmail com	gt.
16	Magdray saali	ackesh met Formeren	9611970443	paysa mali og a gmais	on pres
17	Gaurav Pandit	J.P.F Metacast Pyt Itd	9620201518	gamer pandit@ infractacast. con	
18	Darshan Joshi	Plasma Induction	7507779938	U Call	Def





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22	M.Z. Maneyar.	AIW PI.	8147659915	Moholammanqq159 @ gnail	ND:
23	K.L. Managuyi	JP.F mutacash madrice	9449466565	0.52	Ke (
24	N. Chandilkar	Bokul berocast	9972171300	lab@gokulferrocast.com	, A
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28		Belgourn Founding cluster	9742164712	An bf cgub @ gmail, com	Jutil
29	Sim Kale	13 F.C	9449937892		1B.
30	Virayale Havel	Manged Founders	9343660377	info@morgalfounders.com	X
31	Shivayap' Blogs veresti nim	Atuni Speel Cast	9141824290	aturistoel cast R. gmail.	SIA
32		Siddestween Adurg	872278333	1	etiz.
33	Nishant Madeli	Hindustan Engineers	9035072766	nishart.bym@gmeil.com	Dir 1
34	Romelly Ichangaonka	Allied Founders	990285-270) maintainance Dallis draund	
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36	Nilesh Shedge	TERL	9978601047	niteshistedy (9) ton res. in.	(A)
37	Ashish Sarcharre	TERZ	8587923342	ashish.sokhare @ go teri.ro.ih	Arrit
38	S.D. Humbalwashi	BEE	9448272499	Sadanon dolle gmail rem	Son
39		· · · · · · · · · · · · · · · · · · ·			



Annexure 3: Selected photographs of the event





Annexure 4: Sample feedback forms







Capacity building workshop

Kaizen in induction furnace

Tuesday, 20 February 2018 Training Hall, Belgaum Foundry Cluster Supported by:

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Promoting Energy Efficiency and Renewable Energy in selected MSME clusters in India

Evaluation Sheet for Participants

Parameter	Feedback		energia (
	Excellent	Good	Average
low would you rate the overall programme?	1		
How would you rate overall arrangements?		L	
How was the training schedule and agenda?		•	
How was the industrial site visit?			
Do you think that adequate time was provided for each topic?	Yes [No	[]
Do you think that satisfactory answers were given to your questions during the training programme?	Yes []	No	[]
Do you think that the background training manual is informative and useful enough?	Yes [1 -]	No No	[]
Do you think that the discussion on EE/RE will help you in your work?	Yes []	No	[]
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Suggestions & Recommendations for improvement: Name two learning, which from this programme you will be able to Im (1) Minimum aik gap in Raw (2) Al the full hale leading to Signature: Apacteus Name of participant: Amont Junja weed Kas Organization: - GOW Cust Mobile No: - 9980 F06732-	plement in your plant Matesial - Phie mate	7	



The Energy and Resources Institute











Capacity building workshop

Kaizen in induction furnace

Tuesday, 20 February 2018

Training Hall, Belgaum Foundry Cluster

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	Excellent	Good	Average	
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How would you rate overall arrangements?	V			
How was the training schedule and agenda?	~			
How was the industrial site visit?	V			
Do you think that adequate time was provided for each topic?	Yes [No	[]	
Do you think that satisfactory answers were given to your questions during the training programme?	Yes [V]	No	[]	
Do you think that the background training manual is informative and useful enough?	Yes [V]	No No	[]	
Do you think that the discussion on EE/RE will help you in your work?	Yes [No	[]	
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More Examples of Case studies on Implementations Energy conservations. Name two learning, which from this programme you will be able to im D USing Lid Cover. D USing good new material of Kaizen on Bod ra 3) Electrical Selectry Lug Temperature checking & Replacing. Signature: Name of participant: Nishard Modeli	plement in your plant		ken for	
More Examples of Case studies on Implementations Energy conservations. Name two learning, which from this programme you will be able to im i) USing Lid Coven. 2) USing Lid Coven. 2) USing good rew material of Kaizen on Bod raw 3) Electrical Selectry Lug Tomperature checking & Replacing. Signature:	plement in your plant		ken for	

Evaluation Sheet for Participants

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Capacity building workshop

Kaizen in induction furnace

Tuesday, 20 February 2018

Training Hall, Belgaum Foundry Cluster

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Evaluation Sheet for Participants

Parameter	Feedback	Children (Children (Children))	100000000000
	Excellent	Good	Average
How would you rate the overall programme?			
How would you rate overall arrangements?	~		
How was the training schedule and agenda?			
How was the industrial site visit?			
Do you think that adequate time was provided for each topic?	Yes []	No [~1
Do you think that satisfactory answers were given to your questions during the training programme?	Yes [1]	No [
Do you think that the background training manual is informative and useful enough?	Yes [No [1
Do you think that the discussion on EE/RE will help you in your work? Suggestions & Recommendations for improvement:	Yes[1] me on detail.	No [and the second
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Parameter	Feedback		
	Excellent	Good	Average
How would you rate the overall programme?			
How would you rate overall arrangements?	V		
How was the training schedule and agenda?			-
How was the industrial site visit?			
Do you think that adequate time was provided for each topic?	Yes [No	[]
Do you think that satisfactory answers were given to your questions during the training programme?	Yes	No	
Do you think that the background training manual is informative and useful enough?	Yes [1	No	[]
Do you think that the discussion on EE/RE will help you in your work?	Yes	No	. 1
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Evaluation Sheet for Participants

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Annexure 5: Copy of presentations

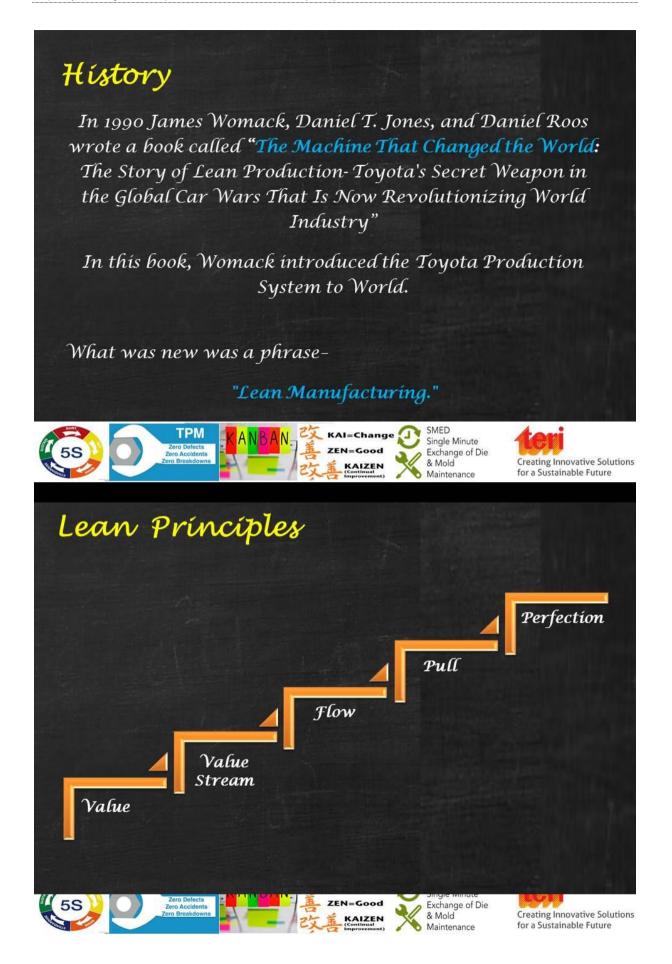




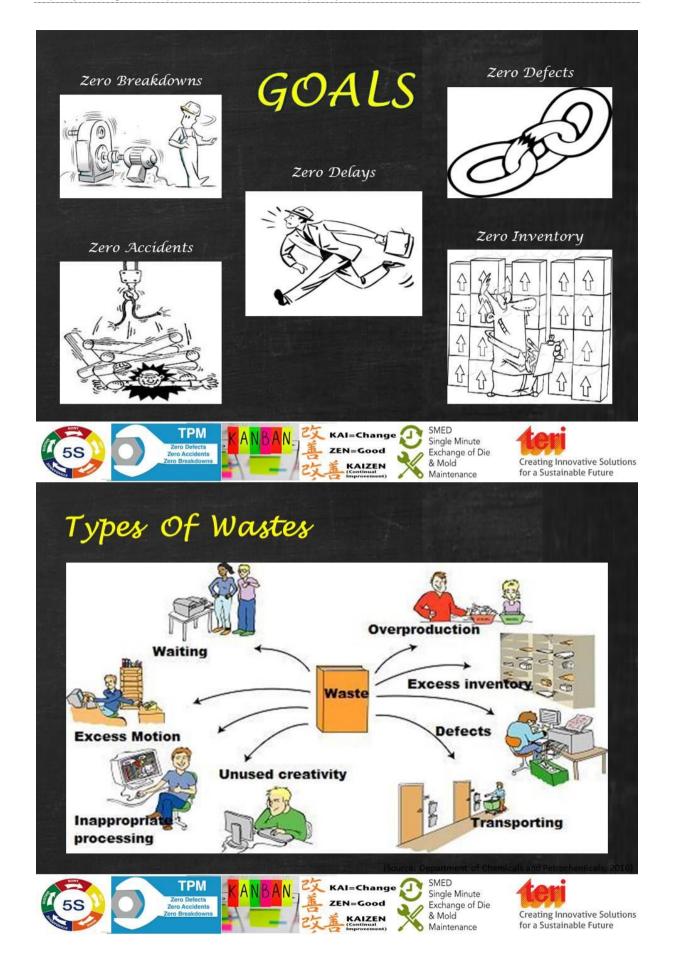












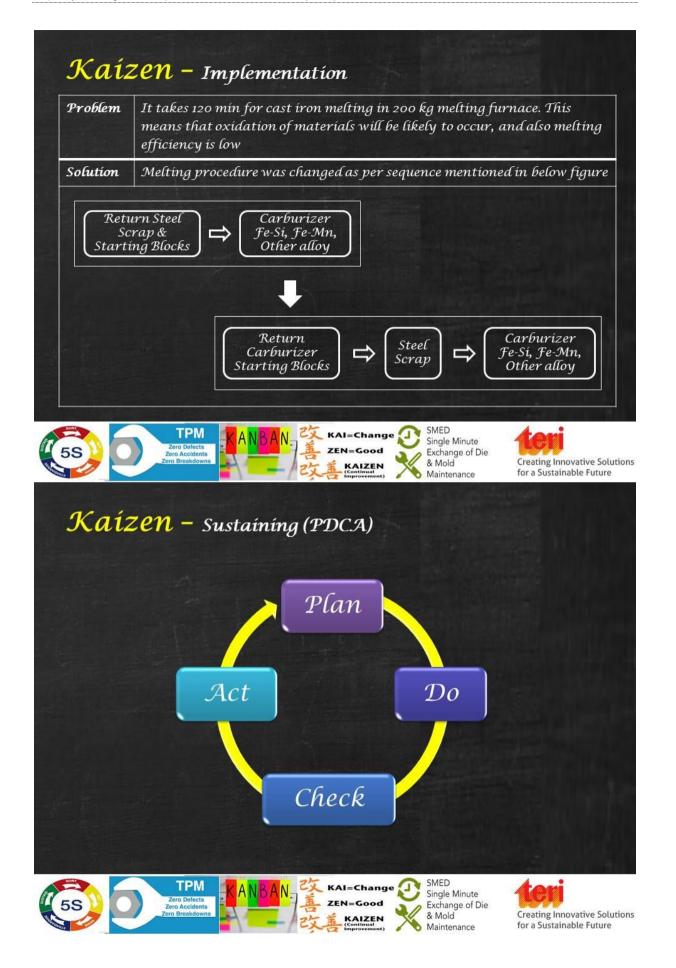






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olution Suggested (If any):		
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	Emp. Signat	Horizontal Deployment possible (Yes/No)	
		It Yes, then where it will applicable	
		and the second se	61
			Signature (Scheme co-ordinator)
		Note: A= If saving more than 10k B= If saving between 2k -10k	P = Productivity C = Cost
		C= Saving less but suggestion valid. D= Invalid suggestion.	Q = Quality S = Safety M = Morale
			M = Morate E = Environment
Kaíz Problem		itíon e comes into cavitíes in the mo	uld during
	pouring process	지원 방문 관계 같이 아파 같이 나는 것	
Solution	Slag inclusion were able to below	o be protected by using cerami	c fíbre as shown
		Ladle Molten Iron	Ceramic Fibre Mould
55	Zero Defects Zero Accidents Zero Breakdowns	KAI=Change SMED Single Minute Exchange of Die KAIZEN Continuat Improvement	Creating Innovative Solutio for a Sustainable Future

















Capacity building workshop Kaizen in Induction Furnace

Tuesday, 20th February 2018 Belgaum Nilesh Shedge, TERI



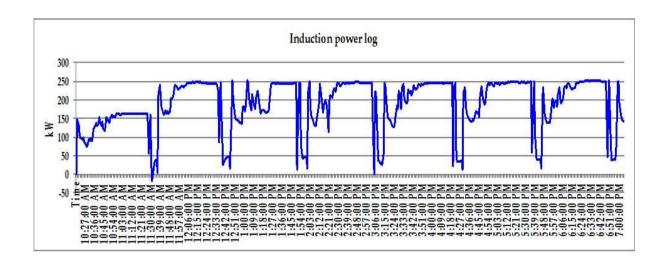


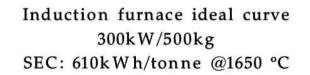


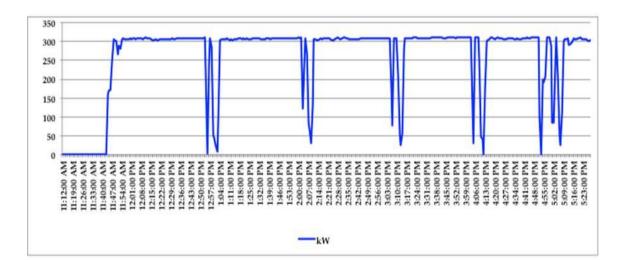
Induction Melting Furnace



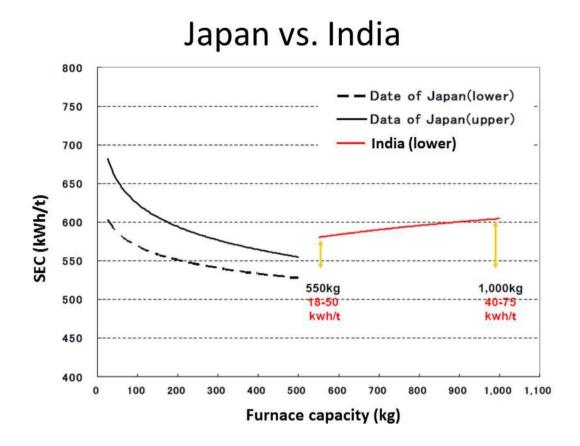
Power lag/delay in Induction furnace 250kW/250 kg SEC: 736kWh/tonne @1600 °C Power delay: 25min











KAIZEN CASE STUDY OF FOUNDRY



Background of the unit

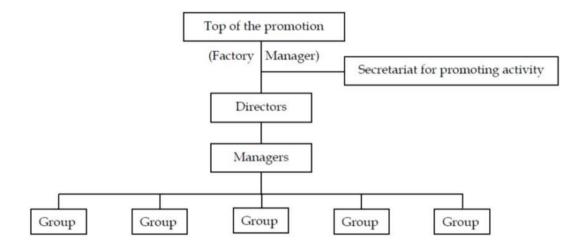
- Located in Kolhapur Maharashtra
- Year of establishment: 1995
- Annual production of 1,450 tonnes
- Grey cast iron castings
- Sectors catered: Automobile, air compressors, tractor, railway and textile
- Induction furnace: 550 kW, 500 kg, SCR type

Kaizen – Methodology

- Formation of implementation support group
- Formation of small groups
- Formulating criteria and means of evaluation of the activities
- Data collection, analysis and visualization
- Identification of problem statements
- Looking for solutions with help of "small group activity"
- Validation and implementation of suggested solution
- Post implementation verification by data collation



Implementation support group



Data Collection format

PART 1 – Basic data

Melt No.	Date	Operator Name	Material Grade
----------	------	---------------	----------------

PART 2 – Raw material composition data

	Charging Weight (kg)					Supplementary Material (kg)	
Pig	Steel	C.I Scrap	Domestic	Heel	Inoculant	Graphite	
iron	Scrap	Boring	Scrap (RR)	Metal		Agent	



Data Collection format

PART 3 – Time and power reading

Material charging start		Material charging End		C.E. Meter Check		Tapping start		Tapping End	
Time	Power	Time	Power	Time	Power	Time	Power	Time	Power

PART 4 – Temperature and energy

Tapping temperature (°C)	Total time (min)	Total power consumption (kWh)	Specific energy consumption (kWh/t)
--------------------------------	---------------------	-------------------------------------	---

Data Collection format

PART 5 – Chemical composition

Standard Chemical Composition (%)						
С	Si	Mn	Р	S	C.E	



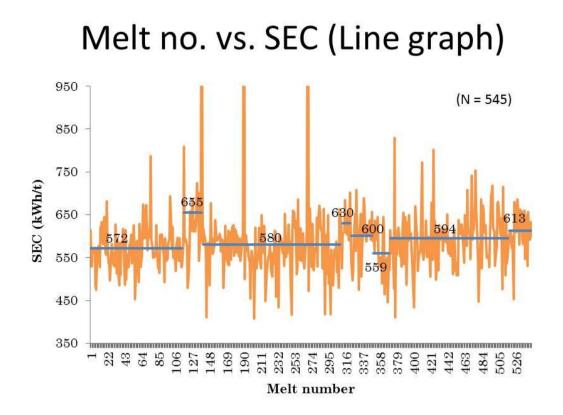
Summary data Collected

- Monitoring of furnace for 8 months
- Grades manufactured by foundry: FG220, FG260, FG300 and FG350
- Most common grade FG220: considered for study
- 545 heats of FG220 grade monitored
- Total quantum of data collected 16,955 values

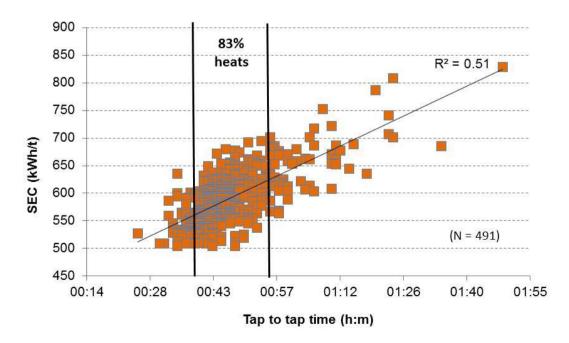
Visualization of data

S. No.	Data analysis	Visualization tool
1	Melt no. vs. SEC	Line graph
2	TTT vs. SEC	Scatter plot
3	TT occurrence	Histogram
4	TT vs. SEC	Scatter plot
5	SEC vs. Operator	Line graph
6	Rejection vs. Occurrence	Pareto chart

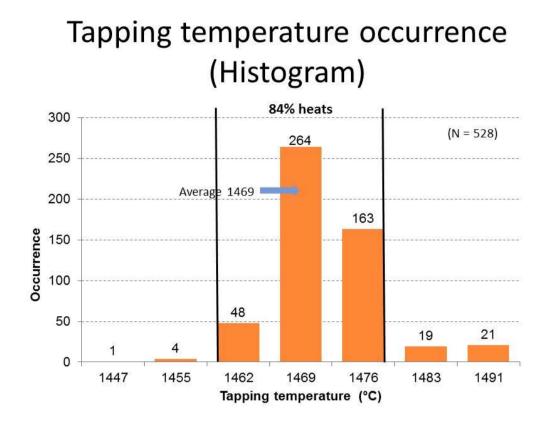




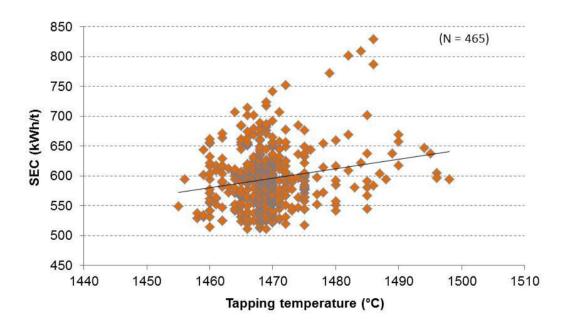
TTT vs. SEC (Scatter plot)



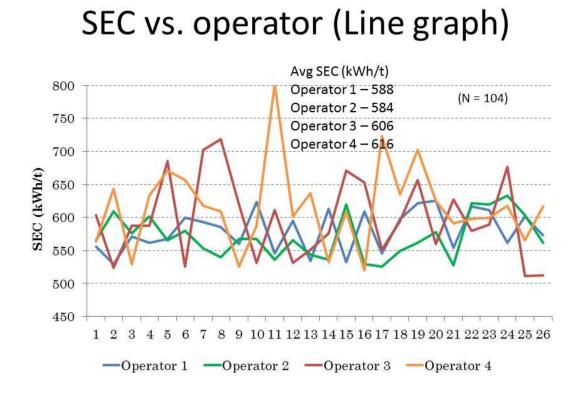




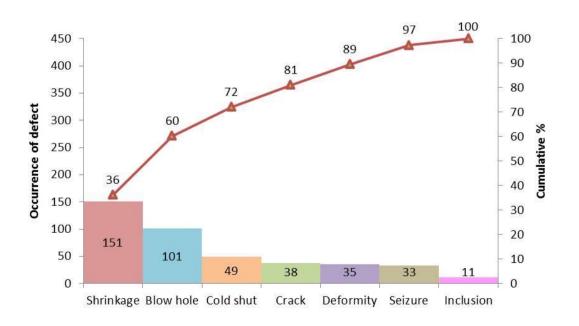
Tapping temperature vs. SEC (Scatter plot)







Rejection occurrence (Pareto chart)





Activities for implementation

Category	Proposal	Priority
Operation of high	Creation of the check standard list based on the past troubles	Δ
frequency induction furnace	Creation of the prior checking standard for oil pressure and water system	Δ
Maintenance of	Prior-operation check of the installation state of magnetic shield board	Ø
high power factor operation	Connection situations, and cleaning situation of bus bar, etc.	0

Activities for implementation

Category	Proposal	Priority
Heat radiation	Heat radiation from cooling coil (amount of cooling water)	0
from furnace body	Heat radiation from an outer wall (furnace building plan, consideration of insulation)	Δ
Shortening of materials charging	Form (shape) of input materials, proper charging amount	Ø
(input) time	Mixing of different materials (Prevention from adhesion of slag, sand, refractory, etc.)	Ø



Activities for implementation

Category	Proposal	Priority
Management of	Enhancement of back (rear) insulation	0
the ladle preheat	Consideration of ladle cap	Δ
Creation of production plan and accomplish	Reduction of residual hot water, reduction of waiting time of mould	Δ

Activities for implementation

Category	Proposal	Priority
	Prevention from overheat of molten metal in operation	Ø
Melting operation	Consideration of heat radiation prevention cap from molten metal surface	Ø
	Creation of operation melting work standard	0

- ◎ Taking immediate action is recommended,
- O Taking an action not immediately but sometime after is recommended,
- Δ Taking an action carefully and thoroughly



Activities carried

- Installed the energy monitoring system on Induction Furnaces
- Training of two young operators by experienced operators and foundry manager
- Better line-up of moulds for liquid metal no holding
- Lid mechanism for Induction furnace
- Replacement of soft water pump with energy efficient pump
- Replacement of raw water pump with energy efficient pump
- Replacement of aluminium blades of cooling tower fan by FRP blade
- Removal of enclosure at air inlet in Cooling tower no.1
- Replacement of existing lighting system with efficient lighting system in phase manner
- Provided cerawool cover on ladle to prevent radiation losses

Implementation



Installation of induction furnace energy monitoring system





Lid mechanism for induction furnace crucible

Implementation



Proper sizing of pump and improving energy efficiency



Implementation



Removal of obstruction to cooling tower air intake and FRP blades

Implementation



Cerawool cover for pouring ladle



Implementation



Proper sizing of the former



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